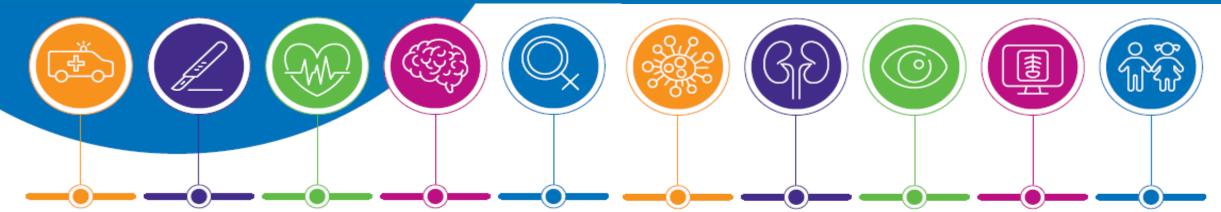
MTW Clinical Strategy



Emergency medicine

Develop urgent treatment centres (UTCs) at each site.

Become a lead provider for urgent care.

General surgery

Establish a digestive diseases unit (DDU) at TWH.

U) at TWH.

Cardiology

Centralise cardiology services.

Establish primary percutaneous coronary intervention (PPCI) provision at MH.

Stroke

Establish a hyper acute stroke unit (HASU) at MH.

Women's services

Develop urogynaecology service.

Create a midwiferyled unit at TWH.

Cancer

Set up networked models of radiotherapy and staffing provision across Kent.

Develop satellite locations.

Urology

Repatriate total nephrectomies.

Explore locating urological cancer surgery at MH.

Ophthalmology

Develop new roles and ways of working to deal with increasing demand.

Imaging

Establish a rapid diagnostic centre.

Upskill our staff and utilise new roles and technologies (e.g. artificial intelligence (AI)).

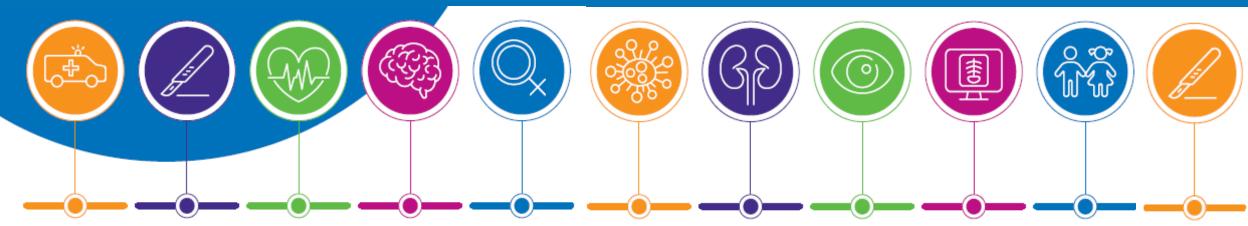
Children's services

Provide additional tertiary services.

Become a level two provider of oncology services.

We are progressing our ambitious clinical strategy that will see our hospitals develop deeper specialist services

MTW Clinical Strategy – Update June 2024



Emergency medicine

- UTCs open on both sites
- > We are a lead provider for urgent care

General surgery

- Surgical configuration completed in 2020
- Digestive Diseases Unit established and bariatric surgery since 2023

Cardiology

- agreed
- Case will be ready August

Stroke

- ➤ Centralisation ➤ HASU fully opened
- Full Business

Women's services

> Focus on the maternity services and the concentration on CQC identified issues

Cancer

- > 7 day service commenced March 2023
- Outline business case for oncology at K&C agreed. Full business case by December 24

Urology

Business case for a surgical robot being reviewed and the development of a Urology Investigations Unit underway

Ophthalmology

Ophthalmolo > CDC is now gy review fully open. complete. Building Community work to be capacity complete by secured year end.

Imaging

Children's **Emergency** departments open. Oncology level 2 provision on hold due specification changes

Children's Orthopaedic services surgery

Kent and Medway Elective Orthopaedic Centre is due to open early Q3.



Acquisition of Fordcombe Hospital at end March 2024.